



Buckinghamshire County Council
Select Committee
Health and Adult Social Care

Minutes

HEALTH AND ADULT SOCIAL CARE SELECT COMMITTEE

Minutes from the meeting held on Tuesday 25 July 2017, in Mezzanine Room 1, County Hall, Aylesbury, commencing at 10.00 am and concluding at 12.40 pm.

This meeting was webcast. To review the detailed discussions that took place, please see the webcast which can be found at <http://www.buckscc.public-i.tv/>
The webcasts are retained on this website for 6 months. Recordings of any previous meetings beyond this can be requested (contact: democracy@buckscc.gov.uk)

MEMBERS PRESENT

Buckinghamshire County Council

Mr B Roberts (In the Chair)

Mr R Bagge, Mr W Bendyshe-Brown, Mrs B Gibbs, Mr M Hussain, Mr S Lambert,
Mr D Martin and Julia Wassell

District Councils

Mr A Green
Ms J Cook
Dr W Matthews
Mrs M Aston
Ms T Jervis

Wycombe District Council
Chiltern District Council
South Bucks District Council
Healthwatch Bucks

Members in Attendance

Lin Hazell, Cabinet Member for Health and Wellbeing
Mr N Brown, Cabinet Member for Community Engagement and Public Health



South Bucks
District Council



1 APOLOGIES FOR ABSENCE / CHANGES IN MEMBERSHIP

Apologies were received from Mr C Etholen and Mrs S Jenkins.

Mrs L Clarke had replaced Mrs A Wight on the Committee. Mrs Clarke had sent her apologies.

Mrs M Aston joined the Committee as a co-optee.

2 DECLARATIONS OF INTEREST

Mrs T Jervis declared an interest relating to item 2 and Commissioning of Services ; Healthwatch Bucks were currently going through their commissioning process

Mrs M Aston declared an interest as Chairman on the Local Abbeyfields Society and as a Trustee of Carers Bucks.

3 MINUTES

The minutes of the meeting held on 13 June 2017 were agreed as a correct record.

4 CHAIRMAN'S UPDATE

Mr B Roberts welcomed Mrs Aston, previous County Councillor to the meeting as a new co-opted member of the Committee. Mrs H Llewelyn-Davies Chair of the Buckinghamshire Healthcare NHS Trust was also welcomed as an observer to the meeting.

Mr Roberts gave an overview of the theme of the meeting; scrutinising whether Adult Social Care in Buckinghamshire was ready for Growth.

5 COMMITTEE UPDATE

Committee Members gave a brief update of progress within their areas.

- Mrs B Gibbs updated the Committee on the Centre for Public Scrutiny conference; a briefing note would be circulated to the Committee
ACTION: Mrs Gibb
- Julia Wassell highlighted the review of GP provision in East Wycombe that had begun and the commitment to look at GP provision across the County
- Mrs L Wheaton and Mr Roberts had attended the Marlow Community hub open day, an update would be provided at the September HASC meeting
- Launch of Healthwatch Annual report – Mrs Jervis advised that the annual report launch had taken place and the report had been circulated. Any questions were to be directed to Mrs Jervis
- Mrs Wheaton attended the Accountable Care System (ACS) event for officers and circulated an update note. Mrs Wheaton reported that Bucks Healthcare NHS Trust were 1 of 9 ACS in the first wave
- Mr B Bendyshe – Brown and Mr R Bagge would be attending the Bucks Healthcare Trust Board meeting on 26 July 2017 and would provide an update at the September meeting
- The recent Care Quality Commission (CQC) inspection had put the Mandeville Practice into special measure. The report and response from the Clinical Commissioning Group (CCG) had been circulated to Members; progress updates would be provided in due course
- It was updated that Bucks Fire safety checks at Bucks Healthcare Trust sites had

taken place in light of the Grenfell Tower tragedy; no issues had been identified at this stage

6 CABINET MEMBER QUESTION TIME

Lin Hazell, Cabinet Member for Health & Wellbeing and Mr N Brown, Cabinet Member for Community Engagement and Public Health attended the meeting to provide updates on their portfolios.

Dr J O'Grady, Director of Public Health and Ms S Norris, Executive Director of Communities, Health and Adult Social Care were also in attendance.

The Executive Summary of the CHASC Business Unit Plan and the Adult Social Care report that were presented to Cabinet on 26 June 2017 had been circulated to the Committee prior to the meeting.

The following areas were raised and discussed:

- Lin Hazell was questioned on the main priorities in her portfolio. Lin Hazell stated that the service area would be having an in-depth look at whole service delivery with the need to review all care packages. It was confirmed that a Transformation Board had been set up in order to monitor the delivery of this programme.
- The Committee discussed the number of care packages at any one time and how the service user would be consulted in these changes. Lin Hazell responded that there was 6500-7000 care packages at any one time and consultation with service users would be a mix of interviews, focus groups and one to one consultation.
- It was confirmed that due to the ongoing budget pressures a transformation programme was in place, a Programme Manager had been recruited as a secondment for 18 months. The programme was currently at the evidence gathering stage.
- A Member of the Committee raised a concern around a local residents suffering from dementia and the help they had been offered. Lin Hazell confirmed that the case being referred to was being looked into. It was also mentioned that dementia was a growing condition and more work needed to be done around how these services were delivered and the alternatives available. The Committee discussed the plans for Libraries going forward; the improvements planned for the Aylesbury Library were currently out for consultation. The innovative approach to libraries was also discussed referring to other businesses within their premises and creating hubs for the community and the opportunities for more libraries to be run by the community which could include public health service.
- The Committee discussed the Sustainability Transformation Partnerships (STPs), clients were going to be reassessed; it was queried whether this would be done based on their needs and not budget pressures. It was confirmed that while under the Care Act, overall financial resource needs to be considered, service users would still be assessed on their needs.
- The recent Cabinet Member decision reducing the Public Health budget for the Falls Service; it was noted this could have a detrimental effect on individuals feeling safe and wanting to stay in their own homes for longer which would be counterproductive. Dr O'Grady advised that the aim was to have early intervention to take the pressure off these services and work was being done with the NHS to see how best to do this. Dr O'Grady confirmed that the County Council would be working with partners to re-profile the service.

7 IS THE COUNTY COUNCIL READY FOR GROWTH?

Lin Hazell, Cabinet Member for Health & Wellbeing, Mr Brown, Cabinet Member for Community Engagement and Public Health, Ms S Norris, Executive Director, Communities, Health & Adult Social Care, Dr J O'Grady, Director for Public Health and Ms J Bowie attended the meeting for Members of the Committee to seek evidence whether the County Council is ready for growth.

The Committee considered the following key areas for planning for Growth in Adult Social Care and Public Health in Buckinghamshire – Plans and Strategies, Governance, Commissioning of services, Use of data sources and Public Health.

Members received a PowerPoint update from the officers in attendance, followed by an opportunity to ask questions. The key findings and recommendations would then be included in a final report to be presented by the TEC Select Committee to Cabinet in October 2017.

Dr O'Grady and Ms Norris took Members through part 1 of the presentation which outlined the impact of Growth on Health and Wellbeing and Public Health.

The following points were raised and discussed:

- The Committee discussed the new homes being built, with less family living space and outside space for communities and how this was to the detriment to the health and wellbeing of children. Dr O'Grady stated that Public Health were working with developers to ensure community spaces were being considered.
- The Committee discussed the state of the public realm and the need to make these environments safe for all to use. Dr O'Grady stated that this was a shared problem and they were working with communities and other public sector partners to find solutions.
- The Committee asked for examples of where Public Health input had an impact on planning developments, Dr O'Grady reiterated Public Health presence on working groups and in discussions with planners but no examples were given
- The Committee also discussed Active Bucks and the funding only being for a limited time. Dr O'Grady confirmed that although the funding for Active Bucks had stopped, 70% of activities were now self-sufficient and continue to be run
- Provision for the elderly was also discussed and the closure of sheltered housing and the impact that has. Some examples were raised and Ms Bowie agreed to follow them up with colleagues

ACTION: Ms Bowie

Ms Bowie took Members through part 2 of the presentation which outlined the impact of Growth on Adult Social Care

The following points were raised and discussed:

- The Committee discussed the work to support people to remain in their own homes and the work that needed to be done with families and nurses to help them better understand the support available. Ms Bowie confirmed that re-enablement figures were not as strong as they would like them to be therefore this was an area of focus
- The integration of Health and Social Care was also discussed. A roadmap to 2020 had been to the CHASC Board which included integrating commissioning, governance and back office functions

The Committee asked questions set out under the following headings:

Bucks Strategic Infrastructure Plan

The Committee queried what the plan was expecting to achieve, the contribution CHASC made to the final plan and whether the plan was being used to help shape and inform CHASC BU plan. It was confirmed that CHASC officers had been involved in drafting the plan, which looked to enable more community options and conversations had about the type of models that do not work well. The business unit had inputted into the plan and it was acknowledged that there was a really positive approach and supported the ongoing relationships and conversations with District colleagues and developers. They also confirmed they were looking at other authorities to develop best practice around this.

Plans and Strategies

It was queried who had overall responsibility for delivering the CHASC Business Unit Plans, especially the action plans to deal with the predicted growth; as well as how well Public Health information had been used to inform the Council's Business Unit plans. Ms Bowie responded that the responsibility was shared amongst Senior Management colleagues.

The Market Position Statement would be drafted by the end of this year, which would map out how organisations would work together.

The overarching Joint Strategic Needs Assessment (JSNA) was a joint responsibility between Health and Adult Social Care with a lot of core data that informed business unit plans.

Financial Planning and Budget control

The Committee discussed the budget monitoring process being over a 4 year period and whether CHASC colleagues agreed that doing this over a longer term would help achieve greater pace in planning services to meet future demand. Ms Norris confirmed that whilst the overall medium term planning (MTP) process was on a 4 year rolling plan, officers continued to look further ahead; although some areas were harder to plan than others. A longer term capital programme would be beneficial.

S106 money

The Committee asked how well opportunities relating to Section 106 money was maximised. Dr O'Grady confirmed that CHASC were sighted on the developments and the use of 106 money.

Other sources of external funding

The Committee asked how well CHASC were at identifying and exploiting external funding streams to help meet future demand and who was responsible for this. Ms Norris stated that CHASC were working on ensuring services were charged at the right rates and that these were affordable. This would also rely on income being collected as efficiently as possible. Ms Norris also confirmed that conversations were ongoing with the NHS.

Income Generation

The Committee asked what plans were in place to look at the possible income generation opportunities across the Business Unit; were there projects being developed which would place the Council in a provider role rather than a commissioning one (for example, Housing for Older People).

Ms Bowie confirmed that reducing the number of placements in care homes would have an adverse effect on the income and work was underway to ensure that the right income streams between BCC and Health were in place. Ms Bowie also highlighted that the County Council were working with local communities to ensure that they were maximising existing resources in the community.

The Committee discussed the value of selling BCC services to other bodies and Assistive Technology was highlighted as an area that could be explored.

It was questioned that with the growing demand on the service and the reassessment of all care packages, whether officers felt there was significant resource to do this. Ms Norris confirmed that there was opportunity to enlist other providers to carry out some of the work as long as this was supervised.

The Committee also discussed the reluctance of some residents in approaching the service for help in fear of being removed from their home. Ms Norris stated that conversations were needed early on and support was to be provided to people in their own homes as early as possible; the County Council worked closely with the voluntary and community sector as well as GPs.

Opportunities

The Committee asked officers to provide more details in relation to opportunities, to build a range of different housing options for older people. Ms Bowie cited the Extra Care facilities that were already available and interest in looking at how these could be further developed. Populations in care homes had shifted nationally and locally and the County Council were looking at the balance between nursing and residential.

Governance

The Committee asked which Officers from CHASC attended the Officer Working Group and how the information was disseminated across the BU to help inform and shape the work of the BU and how they ensured actions were taken forward and managed effectively. Ms Bowie confirmed feedback was provided through the ASC Leadership Group and Members would be briefed directly when necessary. She confirmed that someone from the Commissioning team attended along with Tracey Ironmonger, Assistant Director for Public Health.

Assessment of current arrangements

The Committee queried what was working well with the current governance arrangements and how these could be improved. Ms Norris stated that governance arrangements around Growth needed to continue to be reviewed; although presently these were working effectively to ensure different council functions were linking up. The Committee also discussed the impact of Brexit; issues would be explored by the Brexit Group which had recently been set up.

Senior Management Team

The Committee asked if planning for growth was discussed regularly at Senior Management Team meetings and what informed these discussions. Ms Norris confirmed there were various boards and forums where information and strategic issues were being shared and that Growth was a regular agenda item on agendas at different levels within the organisation.

Commissioning of Services

The Committee questioned if any **Workforce planning** modelling had been done around the impact of Brexit on the market and other external factors, including National Living Wage and the changes in the population profile. It was confirmed that links were in place with discussions taking place nationally with key groups. There were also conversations with local health providers and an event with social care providers taking place w/c 31 July which would include discussions about the impact of Brexit

Dementia

The Committee asked what plans were in place to meet the rising number of people with dementia both in terms of the specialist care homes and also support for carers. Ms Bowie confirmed that there was a joint Dementia Strategy with our health partners and that there were suitable joint arrangements in place to support people from the point of diagnosis and

ongoing. ASC also worked with care home providers and linked into other resources including Assistive Technology.

Self-funders

The Committee discussed if any modelling had been undertaken to highlight whether there would be an increase or a decrease in self-funders in Buckinghamshire and the impact on services. Ms Bowie advised that there were 65% of self-funders in Buckinghamshire, which was high. Work was underway to look at how best to support self-funders to ensure they were not being over exposed and that they had the right information available to them to ensure their decisions were well informed.

Transition from Children to Adult Services

The Committee highlighted the importance of using information held within Children's Services to help inform future demand on Adult Services. Ms Norris confirmed that there was joint working with Ms Bowie having joint commissioning responsibility. It was agreed that more could be done to help aid the parents on how they prepare their children for adulthood.

Learning from other authorities

The Committee asked if there were other local authorities held in high regard in terms of how they were handling the pressure on services and shaping their future delivery of services. Mrs Gibb mentioned Harrogate and Dorset and Ms Norris stated that they also learnt through the regional work they do with ASC colleagues where they share best practice.

Public Health

Planning and Development

The Committee queried the influence and involvement with developers; it was confirmed that there was a Commissioning officer with lead responsibility for housing; with provision and joint arrangements with a number of housing providers in Buckinghamshire. It was confirmed that Public Health were statutory consultees for building care home facilities

Public Health information

The Committee asked how information and data was shared across the County Council from Public health on future population needs. Dr O'Grady confirmed that population projections had been disseminated around the authority; officers were working with the District Council, BCC planners and the NHS.

8 COMMITTEE WORK PROGRAMME

The Committee work programme session took place after the meeting to discuss agenda items for future meetings and possible topics for in-depth inquiries.

9 DATE AND TIME OF NEXT MEETING

Tuesday 19 September 2017 at 10am in Mezzanine Room 1, County Hall, Aylesbury. Please note that Members will have a private pre-meeting at 9.30am.

CHAIRMAN